







## School Building Infrastructure & Project Management Stewardship Report

Prepared By:

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### STRATEGIC PLAN: SY 2020-2024



### **Core Values**

We believe...

- 1 Equitable opportunities create the foundation necessary for every child to succeed
- 2 A culture
  of continuous
  improvement will
  ensure that all
  staff are learners
  and reflective
  practitioners
- **3** High expectations and standards are necessary to prepare students for college and career
- 4 Collaboration and partnerships with families and the New Haven community will enhance learning and achievement



### Mission

To provide all students in New Haven Public Schools with personalized, authentic, and engaging learning experiences through creativity, exploration, innovation, critical thinking, problem-solving, and high quality instruction. To foster a culture of continuous improvement through collaborative partnerships with staff, families, and the New Haven community. To support students' growth and development by utilizing the Whole Child Framework.

Our vision is to be a premier urban school district that ensures access to equitable opportunities and successful outcomes for all students as they prepare for college, career, and life.

### **Priority Areas for 2020-2024**

- **1** Academic Learning
  - Youth & Family Engagement
- **6** Operational Efficiencies

- Culture & Climate
- 4 Talented Educators

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## Capital Planning Accounts, Funding & Balances

|        |         |       |                   |          |    |            |          | ,            |    |            |                  |            |         |            |      |
|--------|---------|-------|-------------------|----------|----|------------|----------|--------------|----|------------|------------------|------------|---------|------------|------|
|        |         |       |                   |          |    |            |          |              |    | PAID       | E                | Encumbered |         | EDUCATION  |      |
|        | ACCOUNT | -     | NAME              |          | ۸  | LLOCATION  | TD       | ANSFER OUT   |    |            | TO DATE NOT PAID |            | BALANCE |            |      |
|        |         |       |                   |          | ^  | LLOCATION  | II       | ANSFEROUT    |    | TODATE     |                  | NOTPAID    | BALANCE |            |      |
| Asbe   |         |       | Management        |          |    |            |          |              |    |            |                  |            |         |            |      |
| 3C19   | 1989    | 58101 | Asbestos/Environm |          | \$ | 1,912.74   | \$       | -            | \$ | -          | \$               | -          | \$      | 1,912.74   |      |
| 3C20   | 2078    | 58101 | Asbestos/Environm |          | \$ | 163,336.54 | \$       | (115,249.00) | \$ | -          | \$               | -          | \$      | 48,087.54  |      |
|        |         |       |                   | Subtotal | \$ | 165,249.28 | \$       | (115,249.00) | \$ | -          | \$               | -          | \$      | 50,000.28  |      |
|        |         |       |                   |          |    |            |          |              |    |            |                  |            |         |            |      |
| Equip  | ment    |       |                   |          |    |            |          |              |    |            |                  |            |         |            |      |
| 3C19   | 1987    | 58699 | Custodial         |          | \$ | 7.80       | \$       | -            | \$ | -          | \$               | -          | \$      | 7.80       |      |
| 3C20   | 2076    | 58699 | Custodial         |          | \$ | 38,027.09  | \$       | _            | \$ | (4,032.00) | \$               | _          | \$      | 33,995.09  |      |
| 3C22   | 2264    | 58709 | Custodial         |          | ¢. | 200,000.00 | \$       |              | ¢. | ,          | ¢.               |            | \$      | 200,000.00 | 0 VD |
| 3022   | 2204    | 30709 | Custodiai         |          | Ψ_ |            | <u> </u> | -            | Φ  |            | Φ                | <u> </u>   |         |            | 2 YR |
|        |         |       |                   | Subtotal | \$ | 238,034.89 | \$       | -            | \$ | (4,032.00) | \$               | -          | \$      | 234,002.89 |      |
|        |         |       |                   |          |    |            |          |              |    |            |                  |            |         |            |      |
|        |         |       |                   |          |    |            |          |              |    |            |                  |            |         |            |      |
| Floori | ing     |       |                   |          |    |            |          |              |    |            |                  |            |         |            |      |
| 3C18   | 18AA    | 58101 | Floor Tile        |          | \$ | 19.48      | \$       | (19.48)      | \$ | -          | \$               | -          | \$      | -          |      |
| 3C19   | 1992    | 58101 | Floor Tile        |          | \$ | 35,287.57  | \$       | ` - ´        | \$ | -          | \$               | -          | \$      | 35,287.57  |      |
| 3C20   | 2080    | 58101 | Floor Tile        |          | \$ | 48,194.38  | \$       | (28,308.00)  |    |            | \$               | -          | \$      | 19,886.38  |      |
|        |         |       |                   | Subtotal | \$ | 83,501.43  | \$       | (28,327.48)  | \$ | -          | \$               | -          | \$      | 55,173.95  |      |
|        |         |       |                   |          |    |            |          |              |    |            |                  |            |         |            |      |

|      | A 000 UNIT  |         | NAME                  |          |           |              |         |              | PAID Encumbered |                | Encumbered | EDUCATION      |          |                   |
|------|-------------|---------|-----------------------|----------|-----------|--------------|---------|--------------|-----------------|----------------|------------|----------------|----------|-------------------|
|      | ACCOUN      | Γ       | NAME                  |          | Α         | LLOCATION    | TF      | RANSFER OUT  |                 | TO DATE        |            | NOT PAID       |          | BALANCE           |
| Coh  | ool Accredi | tation  |                       |          |           |              |         |              |                 |                |            |                |          |                   |
| 3C19 | 1991        | 58101   | School Accreditation  |          | \$        | 13,362.50    | \$      | (10,280.00)  | Ф               | (3,046.18)     | Ф          | (35.36)        | ¢        | 0.96              |
| 3C20 | 2079        | 58101   | School Accreditation  |          |           | 99.000.00    | Ф<br>\$ | , , ,        |                 | (3,040.10)     |            | (33.30)        | φ        |                   |
| 3020 | 2079        | 56101   | School Accreditation  | 0        | \$<br>\$  | ,            |         | (99,000.00)  | <u> </u>        | (2.040.40)     | \$         | (25.20)        | <u>ф</u> | - 0.00            |
|      |             |         |                       | Subtotal | \$        | 112,362.50   | \$      | (109,280.00) | <b>Þ</b>        | (3,046.18)     | ф          | (35.36)        | Ъ        | 0.96              |
| Gen  | eral Improv | /ements |                       |          |           |              |         |              |                 |                |            |                |          |                   |
| 3C15 | 1579        | 58101   | General Improvem.     |          | \$        | 36,978.00    | \$      | _            | \$              | _              | \$         | _              | \$       | 36,978.00         |
| 3C16 | 1691        | 58101   | General Improvem.     |          | \$        | 243,523.40   | \$      | _            | \$              | (9,560.90)     |            | (255,000.00)   | \$       | (21,037.50)       |
| 3C17 | 1792        | 58101   | General Improvem.     |          | \$        | 200,000.00   | \$      | _            | \$              | -              | \$         | -              | \$       | 200,000.00        |
| 3C20 | 2071        | 58101   | General Improvem.     |          | \$        | 1,233,218.85 | \$      | _            | \$              | (1,144,192.20) | \$         | (131,473.21)   | \$       | (42,446.56)       |
| 3C22 | 2261        | 58101   | General Improvem.     |          | \$        | 7,500,000.00 | \$      | -            | \$              | (2,027,504.70) |            | (646,402.72)   |          | 4,826,092.58 2 YI |
|      |             |         | ·                     | Subtotal | \$        | 9,213,720.25 | \$      | -            | \$              | (3,181,257.80) | \$         | (1,032,875.93) | \$       | 4,999,586.52      |
|      |             |         |                       |          |           |              |         |              |                 |                |            |                |          |                   |
|      | nkler/Fire- |         |                       |          |           |              |         | (            |                 |                |            |                |          |                   |
| 3C16 | 1692        | 58101   | Life Safety           |          | \$        | 2,741.83     | \$      | (2,741.83)   | \$              | -              | \$         | -              | \$       | 4 470 47          |
| 3C19 | 1984        | 58700   | Life Safety           |          | \$        | 1,176.47     | \$      | (00,000,00)  | \$              | (04.050.00)    | \$         | -              | \$       | 1,176.47          |
| 3C20 | 2072        | 58700   | Life Safety           | 0        | <u>\$</u> | 74,368.25    | \$      | (28,690.00)  |                 | (21,853.86)    |            | -              | \$       | 23,824.39         |
|      |             |         |                       | Subtotal | \$        | 78,286.55    | \$      | (31,431.83)  | <b>Þ</b>        | (21,853.86)    | ф          | -              | Ъ        | 25,000.86         |
| HVA  | ıC.         |         |                       |          |           |              |         |              |                 |                |            |                |          |                   |
| 3C17 | 1794        | 58708   | HVAC Systems          |          | \$        | 4.067.00     | \$      | -            | \$              | -              | \$         | -              | \$       | 4,067.00          |
| 3C20 | 2073        | 58708   | HVAC Systems          |          | \$        | 396,705.18   | \$      | (90,165.00)  |                 | (20,751.25)    |            | _              | \$       | 285,788.93        |
|      |             |         | ,                     | Subtotal | \$        | 400,772.18   | \$      | (90,165.00)  |                 | (20,751.25)    |            | -              | \$       | 289,855.93        |
|      |             |         |                       |          |           |              |         | ,            |                 | ,              |            |                |          |                   |
| Prof | essional Se | ervices |                       |          |           |              |         |              |                 |                |            |                |          |                   |
| 3C18 | 18CC        | 58101   | Professional Services |          | \$        | 16,433.33    | \$      | (3,489.00)   |                 |                |            | (4,500.00)     |          | 0.04              |
| 3C20 | 2082        | 58101   | Professional Services |          | \$        | 66,800.00    | \$      | (30,300.00)  |                 |                |            | (12,075.00)    |          | -                 |
|      |             |         |                       | Subtotal | \$        | 83,233.33    | \$      | (33,789.00)  | \$              | (32,869.29)    | \$         | (16,575.00)    | \$       | 0.04              |

|        |                     |          |                              |          |           |              |    |              |    |              | Encumbered | EDUCATION    |    |              |
|--------|---------------------|----------|------------------------------|----------|-----------|--------------|----|--------------|----|--------------|------------|--------------|----|--------------|
|        | ACCOUN <sup>-</sup> | Γ        | NAME                         |          | Α         | LLOCATION    | TR | ANSFER OUT   |    | TO DATE      |            | NOT PAID     |    | BALANCE      |
|        |                     |          |                              |          |           |              |    |              |    |              |            |              |    |              |
|        | or & Exter          |          |                              |          |           |              |    |              |    |              |            |              |    |              |
| 3C18   | 1896                | 58101    | Interior & Exterior Painting |          | \$        | 42,076.00    | \$ | -            | \$ |              | \$         | -            | \$ | 42,076.00    |
| 3C19   | 1988                | 58101    | Interior & Exterior Painting |          | \$        | 187,500.00   | \$ | -            | \$ | 123,297.11   | \$         | -            | \$ | 310,797.11   |
| 3C20   | 2077                | 58101    | Interior & Exterior Painting |          | <u>\$</u> | 222,180.00   | \$ | (219,382.00) |    | -            | \$         | -            | \$ | 2,798.00     |
|        |                     |          |                              | Subtotal | \$        | 451,756.00   | \$ | (219,382.00) | \$ | 123,297.11   | \$         | -            | \$ | 355,671.11   |
|        |                     |          |                              |          |           |              |    |              |    |              |            |              |    |              |
|        | ng Stock            |          |                              |          |           |              |    |              |    |              |            |              |    |              |
| 3C16   | 1699                | 58698    | Rolling Stock                |          | \$        | 36,593.93    | \$ | -            | \$ | -            | \$         | (36,593.93)  | \$ | -            |
| 3C18   | 1898                | 58698    | Rolling Stock                |          | \$        | 24,500.00    | \$ | -            | \$ | -            | \$         | -            | \$ | 24,500.00    |
| 3C19   | 1990                | 58696    | Rolling Stock                |          | \$        | 92,092.07    | \$ | -            | \$ | -            | \$         | (92,092.07)  | \$ | -            |
|        |                     |          | -                            | Subtotal | \$        | 153,186.00   | \$ | -            | \$ | -            | \$         | (128,686.00) | \$ | 24,500.00    |
|        |                     |          |                              |          |           | •            |    |              |    |              |            | ,            |    | ·            |
| Furnis | shings              |          |                              |          |           |              |    |              |    |              |            |              |    |              |
| 3C18   | 18BB                | 58101    | Café Equipment               |          | \$        | 34,702.31    | \$ | -            | \$ | (50,270.00)  | \$         | (3,213.00)   | \$ | (18,780.69)  |
| 3C19   | 1993                | 58101    | Café Equipment               |          | \$        | 18,500.00    | \$ | _            | \$ | - ,          | \$         | - 1          | \$ | 18,500.00    |
| 3C20   | 2081                | 58662    | Café Equipment               |          | \$        | 189,037.00   | \$ | -            | \$ | (31,650.00)  | \$         | (5,406.40)   | \$ | 151,980.60   |
| 3C22   | 2265                | 58662    | Café Equipment               |          | \$        | 200,000.00   | \$ | -            | \$ | - ,          | \$         | - /          | \$ | 200,000.00   |
|        |                     |          |                              | Subtotal | \$        | 442,239.31   | \$ | -            | \$ | (81,920.00)  | \$         | (8,619.40)   | \$ | 351,699.91   |
|        |                     |          |                              |          |           |              |    |              |    | ,            |            | ,            |    |              |
| Energ  | gy Perform          | nance En | hancements                   |          |           |              |    |              |    |              |            |              |    |              |
| 3C19   | 1985                | 58101    | Energy Enhancements          |          | \$        | 1,134,375.00 | \$ | -            | \$ | (12,547.53)  | \$         | -            | \$ | 1,121,827.47 |
| 3C20   | 2074                | 58101    | Energy Enhancements          |          | \$        | 1,767,132.46 | \$ | _            | \$ | (198,307.10) |            | (125,355.34) |    | 1,443,470.02 |
| 3C22   | 2262                | 58101    | Energy Enhancements          |          | \$        | 1,900,000.00 | \$ | _            | \$ | (713,022.67) |            | (2,423.52)   |    | 1,184,553.81 |
| 0022   | 2202                | 30101    | Life gy Limanochichts        | Subtotal | \$        | 4,801,507.46 | \$ | -            | Φ  | (923,877.30) |            | (127,778.86) |    | 3,749,851.30 |
|        |                     |          |                              | Subiolai | Φ         | 4,001,007.40 | φ  | -            | φ  | (323,011.30) | Φ          | (121,110.00) | φ  | 3,749,031.30 |

| ACCOUNT |            | Г     | NAME                    | ALLOCATION |    | TRANSFER OUT  |    | PAID<br>TO DATE |                      | Encumbered<br>NOT PAID |                | EDUCATION<br>BALANCE |               |      |
|---------|------------|-------|-------------------------|------------|----|---------------|----|-----------------|----------------------|------------------------|----------------|----------------------|---------------|------|
| Land    | Acquisitio |       |                         |            |    |               |    |                 |                      |                        |                |                      |               |      |
| 3C18    | 18DD       | 58101 | Paving Fencing & Site   |            | \$ | 50,000.00     | \$ | -               | \$<br>-              | \$                     | -              | \$                   | 50,000.00     |      |
| 3C19    | 1995       | 58101 | Paving Fencing & Site   |            | \$ | 19,750.00     | \$ | -               | \$<br>-              | \$                     | -              | \$                   | 19,750.00     |      |
| 3C20    | 2083       | 58101 | Paving Fencing & Site   |            | \$ | 156,488.69    | \$ | (45,750.00)     | \$<br>(2,926.12)     | \$                     | -              | \$                   | 107,812.57    |      |
|         |            |       |                         | Subtotal   | \$ | 226,238.69    | \$ | (45,750.00)     | \$<br>(2,926.12)     | \$                     | -              | \$                   | 177,562.57    |      |
|         |            |       |                         |            |    |               |    | ,               |                      |                        |                |                      |               |      |
| 3C20    | 2084       | 58101 | LT Maintenance Stewards |            | \$ | 1,444,164.30  | \$ | -               | \$<br>(394,759.03)   | \$                     | (314,388.00)   | \$                   | 735,017.27    |      |
| 3C22    | 2266       | 58101 | LT Maintenance Stewards |            | \$ | 1,200,000.00  | \$ | -               | \$<br>-              | \$                     | -              | \$                   | 1,200,000.00  | 2 YR |
|         |            |       |                         | Subtotal   | \$ | 2,644,164.30  | \$ | -               | \$<br>(394,759.03)   | \$                     | (314,388.00)   | \$                   | 1,935,017.27  |      |
|         |            |       |                         |            |    |               |    |                 |                      |                        |                |                      |               |      |
|         |            |       |                         | TOTAL      | \$ | 19,094,252.17 | \$ | (673,374.31)    | \$<br>(4,543,995.72) | \$                     | (1,628,958.55) | \$                   | 12,247,923.59 |      |



# School Life Safety & Security Systems

#### Replacement Priority - Defined

- Panel Obsolete; no longer supported by Mfg replace immediately 1
- 2 Ongoing Issues; More cost effective to Repalce (within 1-2 years)
- Replace within 2-3 years 3
- Replace within 3-6 years

|  | Replacement |                         |                       |               | 1               |
|--|-------------|-------------------------|-----------------------|---------------|-----------------|
| Location   | Priority    | Panel                   | Proposed Upgrade      | Upgrade Price | _ u             |
| Hillhouse High School                                  | 1           | Notifier AFP-1010       | Edwards EST4          | \$ 345,700    | _               |
| Davis Street Magnet School                             | 1           | Notifier NFS2-640       | Edwards EST4          | \$ 227,400    | _               |
| Lincoln Bassett School                                 | 1           | Notifier AFP-400        | Edwards EST4          | \$ 219,000    | _               |
| Edgewood Magnet School                                 | 1           | Notifier AFP-400        | Edwards EST4          | \$ 98,700     | _               |
| W. Hooker Middle School                                | 1           | Edwards EST2            | Edwards EST4          | \$ 38,700     | _               |
| King/Robinson Magnet School                            | 1           | Edwards EST2            | Edwards EST4          | \$ 35,700     | <u> </u>        |
| Ross/Woodward School                                   | 1           | Edwards EST2            | Edwards EST4          | \$ 29,700     | ∐Q              |
| Brennan School   | 1           | Edwards EST2            | Edwards EST4          | \$ 23,300     | ) A             |
| Parish Hall/Betsy Ross                                 | 1           | Notifier Annunciator    | Edwards iO64          | \$ 19,400     | В               |
| Facilities & Maintenance Offices/Old Montessori School | 1           | Simplex 4002            | Firelite Conventional | \$ 11,690     | Q               |
| Dixwell New Light High School                          | 1           | Simplex 4001            | Firelite Conventional | \$ 9,159      | Q               |
| Adult and Continuing Education                         | 1           | Auto Call MDK2          | Firelite Conventional | \$ 9,103      | Q               |
| The Shack/WRAA   | 1           | Fire-Lite Miniscan 4024 | Firelite Conventional | \$ 8,330      | ΠQ              |
| Sound School   | 1           | Emerson - SK IFP-50     | Edwards iO64          | \$ 7,800      | Лм              |
| Aquaculture Center                                     | 1           | Edwards EST2            | Edwards iO64          | \$ 7,800      | ПΑ              |
| Quinnipiac School                                      | 4           | Gamewell IF610          |                       | \$ 1,033      | П               |
| Conte West Hills Magnet School                         | 1           | Simplex 4100ES          | N/A                   |               | R               |
| Coop Arts & Humanities High Sc                         | 1           | Notifier                | N/A                   |               | P:              |
| Metropolitan Business Academy                          | 1           | Notifier                | N/A                   |               | T <sub>Pi</sub> |
| Hill Regional Career High School                       | 2           | Edwards EST3            |                       |               | 7               |
| Celentano Museum Academy                               | 2           | Edwards EST3            |                       |               | ٦               |
| East Rock Magnet School                                | 2           | Edwards EST3            |                       |               | 7               |
| Nathan Hale School                                     | 2           | Notifier DR-C4          |                       |               | 7               |
| Wexler/Grant School                                    | 2           | Notifier AFP-400        |                       |               | ٦               |
| Beecher School   | 3           | Notifier NFS-3030D      |                       |               | 7               |
| Bishop Woods School                                    | 3           | Edwards EST3            |                       |               | 7               |
| Wilbur Cross High School                               | 3           | Notifier AFP-1010       |                       |               | 7               |
| Barnard Magnet School                                  | 3           | Edwards EST3            |                       |               | 7               |
| Betsy Ross Arts Magnet School                          | 3           | Notifier NFS-320        |                       |               | 7               |
| Troup School   | 3           | Simplex 4100U           |                       |               | 7               |
| W.Hooker Elementary School                             | 3           | Notifier NFS-3030D      |                       |               | 7               |
| Central Kitchen  | 3           | Notifier BFS-640        |                       |               | 7               |
| Jepson Magnet School                                   | 3           | Simplex 4100U           |                       |               | 7               |
| Clemente Leadership Academy                            | 3           | Simplex 4100U           |                       |               | 1               |
| Mauro Sheridan Magnet School                           | 3           | Edwards EST3            |                       |               | ٦               |
| Clinton Ave School                                     | 3           | Notifier NFS-303        |                       |               | ٦               |
| John S. Martinez Magnet School                         | 3           | Notifier NFS-3030       |                       |               | 1               |

### Upgrade Status

Quoted, waiting for approval Quoted, waiting for approval

Quoted, waiting for approval Quoted, waiting for approval

Approved, in progress - needs 1 return trip to complete

Quoted, waiting for approval

Quoted, waiting for approval

Approved, in progress - waiting on back ordered parts from Edwards Betsy Ross panel is current, Parish Hall is quoted waiting for approval

Quoted, waiting for approval Quoted, waiting for approval

Quoted, waiting for approval

Quoted, waiting for approval - may move building to City of NH

McNeil - approved, completed

Approved, completed

Remove from quote list, project too large/complex Panel is current - investigate service costs further.

Panel is current - investigate service costs further

#### Replacement Priority - Defined

- 1 Panel Obsolete; no longer supported by Mfg replace immediately
- 2 Ongoing Issues; More cost effective to Repalce (within 1-2 years)
- Replace within 2-3 years
- 4 Replace within 3-6 years

|  | Replacement |                       |                  |               |
|--|-------------|-----------------------|------------------|---------------|
| Location                                       | Priority    | Panel                 | Proposed Upgrade | Upgrade Price |
| John C. Daniels Magnet School                  | 3           | Edwards EST3          |                  |               |
| New Haven Academy                              | 3           | Notifier NFS-3030     |                  |               |
| Dr. Reginald Mayo Early Learning Center        | 3           | Notifier NFS-33D      |                  |               |
| C. Rogers School                               | 3           | Silent Knight IFP-100 |                  |               |
| Strong School @ Mauro                          | 3           | Silent Knight SK-5208 |                  |               |
| Barack Obama School                            | 3           | Notifier NFS-3030     |                  |               |
| West Rock Authors Academy                      | 4           | Notifier AFP-400      |                  |               |
| Fair Haven Middle School                       | 4           | Edwards EST3          |                  |               |
| Engineering & Science University Magnet School | 4           | Notifier NFS2-3030    |                  |               |
| Truman School/Truman Head Start Program        | 4           | Notifier NFS-3030D    |                  |               |
| High School in the Community                   | 4           | Silent Knight 5208    |                  |               |
| Columbus Family Academy                        | 4           | Simplex 4100U         |                  |               |
| Riverside Education Academy/Do                 | 4           | Silent Knight SK-5208 |                  |               |
| Hill Central Music Academy - NFS               | 4           | Simplex 4100ES        |                  |               |
| Floyd Little Fieldhouse                        |             | Notifier              |                  |               |
| Elm City Montessori School                     |             | Firelite              |                  |               |

#### Upgrade Status

Building is unoccupied and has an uncertain future Building is unoccupied and has an uncertain future



| School Name / Pro  | ogram / Building :     | District Schools   |                |  |  |  |  |  |
|--------------------|------------------------|--|----------------|--|--|--|--|--|
| Project Name :     |                        | Door Repairs / Replacement   |                |  |  |  |  |  |
| Project Assigned t | o:                     | Facilities, Carpenter, Locksmith, Cohen Keys LLC., Builders Hardware |                |  |  |  |  |  |
| In Progress        | On Going               | Maiting on Others  | Project Status |  |  |  |  |  |
| Delayed            | Material on Order      | Waiting on Others Start Date May-2020                                |                |  |  |  |  |  |
| Stopped            | Awaiting Contract Appr | roval from Corporation Council                                       |                |  |  |  |  |  |
| Completed          | Awaiting Approval F&O  | Awaiting Approval F&O / BOE / BOA                                    |                |  |  |  |  |  |

| Task  | School              | Status   | Comments   |
|---|---------------------|----------|--|
| District Inspection and Identification of Damaged Doors in Need of repair or replacement. | All Schools         |          | Development of Door Inspection Checklists for Custodial<br>Engineers to identify doors in need of repair.  |
| Survey of all interior doors in the district.  Approximately 2,500 doors                  | All Schools         |          | <ul> <li>Security is conducing a school by school assessment of interior doors.</li> </ul>   |
| Front exterior vestibule door replacement   | Cross               | \$79,000 | <ul> <li>Doors have been delayed in manufacturing no current delivery date.</li> <li>New vandal resistant fiberglass doors have been ordered.</li> <li>Principal needs to pick color of doors</li> </ul> |
| Magnetic lock Failure   | Clearance<br>Rogers |          | Parts on order and will arrive 5/15  |



| School Name    | Progran                   | n / Building :         | District Schools              |  |                |  |  |  |  |  |
|----------------|---------------------------|------------------------|-------------------------------|--|----------------|--|--|--|--|--|
| Project Name   |                           |                        | Door Repairs / Replacement    |  |                |  |  |  |  |  |
| Project Assign | ed to :                   |                        | Facilities, Carpe             | Facilities, Carpenter, Locksmith, Cohen Keys LLC., Builders Hardware |                |  |  |  |  |  |
| In Progre      | SS                        | On Going               |                               | Waiting on Others  | Project Status |  |  |  |  |  |
| Delayed        | Delayed Material on Order |                        |                               | Waiting on Others Start Date May-2020                                |                |  |  |  |  |  |
| Stopped        |                           | Awaiting Contract Appr | oval from Corporation Council |  |                |  |  |  |  |  |
| Complete       | ed                        | Awaiting Approval F&O  | / BOE / BOA                   |  |                |  |  |  |  |  |

| Task                            | School              | Status      | Comments |
|---------------------------------|---------------------|-------------|----------|
| Replace Side Entry Doors (6)    | Kathrine<br>Brennon | \$21,655.80 |          |
| Replace Main Entryway Doors (6) | Bishop Woods        | \$27,742.00 |          |
| Replace Gym Doors (6)           | Bishop Woods        | \$18,392.00 |          |
| Replace Loading Doc Doors (2)   | Roberto<br>Clemente | \$7,796.60  |          |
| Replace Entry Doors (2)         | Jackie<br>Robinson  | \$12,558.00 |          |
|                                 |                     |             |          |



| School Name / Progra | am / Building : |                                   |   | District Schools                     |                       |  |  |  |  |  |
|----------------------|-----------------|-----------------------------------|---|--------------------------------------|-----------------------|--|--|--|--|--|
| Project Name :       |                 |                                   | Clock Bell & PA Systems Repairs / Replacement |                                      |                       |  |  |  |  |  |
| Project Assigned to: |                 |                                   | Facilities & Security                         |                                      |                       |  |  |  |  |  |
| In Progre            | SS              | On Going                          |   | Waiting on Others                    | <b>Project Status</b> |  |  |  |  |  |
| Delayed              |                 |                                   |   | Waiting on Others Start Date May-202 |                       |  |  |  |  |  |
| Stopped              |                 | Awaiting Contract Appr            | oval from Corporation                         | oval from Corporation Council        |                       |  |  |  |  |  |
| Complete             | ed              | Awaiting Approval F&O / BOE / BOA |   |                                      |                       |  |  |  |  |  |

| Task  | Status | Comments |
|---|--------|----------|
| <ul> <li>Basset</li> <li>Replace Bell &amp; clock System\$62,641.00</li> <li>Being done under State Contract</li> </ul> |        |          |
| <ul> <li>Beecher</li> <li>Replace Bell &amp; clock System-\$32,450</li> <li>Being Done under State Contract</li> </ul>  |        |          |
|   |        |          |



| School Name / Program / Building: |  | District   |  |                   |                |
|-----------------------------------|--|--|--|-------------------|----------------|
| Project Name :                    |  | Electronic Access Control  |  |                   |                |
| Project Assigned to:              |  | IT, Security & Facilities  |  |                   |                |
| In Progr<br>Delayed               |  | On Going<br>Material on Order  |  | Waiting on Others | Project Status |
| Stopped<br>Complet                |  | Awaiting Contract Approval from Corporation Council  Awaiting Approval F&O / BOE / BOA |  |                   |                |

| Task  | Status | Comments                                   |
|---|--------|--|
| <ul> <li>New Haven Academy</li> <li>70 Card door readers and associated hardware</li> </ul> |        | School Security Grant Enhancements Phase 5 |
| <ul><li>Mayo</li><li>79 Card door readers and associated hardware</li></ul>                 |        |  |
|   |        |  |
|   |        |  |
|   |        |  |
|   |        |  |



| School Name / Program / Building:     |  | District  |                |  |
|---------------------------------------|--|---|----------------|--|
| Project Name :                        |  | Video Camera Systems  |                |  |
| Project Assigned to:                  |  | IT, Security & Facilities                                     |                |  |
| In Progress Delayed Stopped Completed | On Going  Material on Order  Awaiting Contract Appro | Waiting on Others  oval from Corporation Council  / BOE / BOA | Project Status |  |

| Task | Status | Comments |
|------|--------|----------|
|      |        |          |
|      |        |          |
|      |        |          |
|      |        |          |
|      |        |          |
|      |        |          |
|      |        |          |



| School Name / Program / Building:     |  | NHPS District  |  |  |
|---------------------------------------|--|--|--|--|
| Project Name :                        |  | Long Term Facilities Plan                                    |  |  |
| Project Assigned to:                  |  | COO Office   |  |  |
| In Progress Delayed Stopped Completed | On Going  Material on Order  Awaiting Contract Appro | Waiting on Others  oval from Corporation Council / BOE / BOA |  |  |

| Task   | Status | Comments  |
|--|--------|---|
| School Building capacity surveys requested from Principals |        | <ul> <li>Collection and review is in process</li> <li>Difficulty gathering information from Principals</li> </ul>   |
| MEP Condition Assessments                                  |        | <ul> <li>Creating existing conditions database based on the 11 designated schools/buildings and the surveys to be completed by the specialists on your facilities staff and appropriate vendors (Dave Turner for BMS and EMCOR for examples).</li> <li>Site visits on 4/19 and 4/21 with OLA engineers and facilities staff and your consultants</li> </ul>   |
|  |        | <ul> <li>occurred.</li> <li>The Facilities Team is working on the existing conditions survey for the 3 schools from this report and the remainder from the completed surveys</li> <li>The facilities staff and consultants will complete the surveys for the remaining schools for submission to the design team.</li> <li>The design team will use the information provided by the facilities staff and consultants in the surveys for the MEP conditions report.</li> <li>OLA will visit 5 more facilities for their own survey consistent with our original proposal scope.</li> </ul> |



| School Name / Program / Building:  |  |   | NHPS District             |                   |                    |           |
|--|--|---|---------------------------|-------------------|--------------------|-----------|
| Project Name :   |  |   | Long Term Facilities Plan |                   |                    |           |
| Project Assigned to:   |  |   | COO Office, Facilities    |                   |                    |           |
| In Progress Delayed Stopped Completed On Going Material on Order Awaiting Contract Appro |  |   | ·                         | Waiting on Others | Project Start Date | June-2021 |
| Task   |  | Status  | Comments                  |                   |                    |           |
| Technology & Security  |  | All requested information was provide to plan development team. |                           |                   |                    |           |



## State of Connecticut School Construction Projects



| School Name / Program / Building: |                             | School Construction Program                  |                |  |
|-----------------------------------|-----------------------------|--|----------------|--|
| Project Name :                    |                             | State Construction Project Audits            |                |  |
| Project Assigned to:              |                             | COO Office                                   |                |  |
| In Progress Delayed               | On Going  Material on Order | Waiting on Others                            | Project Status |  |
| Stopped Completed                 | Awaiting Contract Appro     | oval from Corporation Council<br>/ BOE / BOA |                |  |

| Task  | Status   | Comments  |
|---|----------|---|
|   |          |   |
| Projects next for State Audit   |          | <ol> <li>Roberto Clemente</li> <li>Hill Central</li> <li>Bowen Field</li> </ol> No New Information from the State of CT |
| Internal review of draft audit reports for Davis Street and East Rock Schools | Nov 2022 |   |
| Letters to State Office of School Construction                                | Dec 2022 | Draft letters to be reviewed by the Superintendent  |
| Reviewed Letters Sent to Office of School Construction                        | Jan 2022 |   |
| Waiting on Final Draft of audit reports from OSC                              | Jan 2022 | Time line unknown   |



| School Name / Program / Building:     |  | School Construction Program |                       |                |  |
|---------------------------------------|--|-----------------------------|-----------------------|----------------|--|
| Project Name :                        |  | 093-0365 Wexler Grant       |                       |                |  |
| Project Assigned to:                  |  | COO Office                  |                       |                |  |
| In Progress Delayed Stopped Completed | On Going  Material on Order  Awaiting Contract Appro | oval from Corporation Counc | iting on Others<br>il | Project Status |  |

| Task                    | Status | Comments  |
|-------------------------|--------|---|
| Giordano / Amendment 18 |        | <ul> <li>Submitted to Corporation Council Office</li> <li>Assigned to Elia on 12/21/21 for Drafting</li> </ul>                                  |
| SSRCx / Amendment 3     |        | <ul> <li>Submitted to Corporation Council Office</li> <li>Pending update of COI 2/1/22</li> <li>Pending updated disclosure Affidavit</li> </ul> |
|                         |        |   |



| School Name / Program / Building: |                       | School Construction Program       |                       |          |  |
|-----------------------------------|-----------------------|-----------------------------------|-----------------------|----------|--|
| Project Name :                    |                       | 093-0357 ESUMS                    |                       |          |  |
| Project Assigned to:              |                       | COO Office                        |                       |          |  |
| In Progress On Going              |                       | Maiting on Others                 | <b>Project Status</b> |          |  |
| Delayed                           | Material on Order     | Waiting on Others                 | Start Date            | May-2020 |  |
| Stopped Awaiting Contract Appro   |                       | roval from Corporation Council    |                       |          |  |
| Completed                         | Awaiting Approval F&O | Awaiting Approval F&O / BOE / BOA |                       |          |  |

| Task                | Status | Target<br>Date | Comments   |
|---------------------|--------|----------------|--|
| SSRCx / Amendment 1 |        | Dec-2021       | <ul> <li>Corporation Council assigned to Stacy for<br/>drafting</li> <li>Awaiting approval from bonding company</li> </ul> |
|                     |        |                |  |



## Energy Management & Sustainability



| School Name / Program / Building: |          |                     | District Wide                                       |  |                         |               |   |  |
|-----------------------------------|----------|---------------------|---|--|-------------------------|---------------|---|--|
| Project Nam                       | ie:      |                     |   |  | LED Lighting            | g Program     |   |  |
| Project Assig                     | gned to: |                     |   |  | Facilities Team         | , COO Office  |   |  |
| In Pr                             | ogress   | On Going            |   |  | Waiting on Others       | Project Statu | s |  |
| Dela                              | yed      | Material on Order   | J. Company  |  | Out for RFQ/RFI/RFP/Bid |               |   |  |
| Stop                              | ped      | Awaiting Contract A | Awaiting Contract Approval from Corporation Council |  |                         |               |   |  |
| Com                               | pleted   | Awaiting Approval F | Awaiting Approval F&O / BOE / BOA                   |  |                         |               |   |  |

| Task                                | Status | Comments                          |
|-------------------------------------|--------|-----------------------------------|
| Clinton Ave School LED Retrofit     |        | Proposals received awaiting award |
| Troup School LED Retrofit           |        | Proposals received awaiting award |
| Metro Business Academy LED Retrofit |        | Proposals received awaiting award |
| Career High School LED Retrofit     |        | Proposals received awaiting award |



| School Name / Pro  | ogram / Building :    | Sound School, Foote Building                             |  |  |  |  |
|--------------------|-----------------------|--|--|--|--|--|
| Project Name :     |                       | Building Management System Upgrades to Honeywell Tridium |  |  |  |  |
| Project Assigned t | :0:                   | Facilities Team, COO Office                              |  |  |  |  |
| In Progress        | On Going              | Waiting on Others Project Status                         |  |  |  |  |
| Delayed            | Material on Order     | Out for RFQ/RFI/RFP/Bid                                  |  |  |  |  |
| Stopped            |                       | roval from Corporation Council                           |  |  |  |  |
| Completed          | Awaiting Approval F&O | / BOE / BOA  |  |  |  |  |

| Task  | Status | Comments   |
|---|--------|--|
| Facilities Team Evaluating for future Locations |        | 18 schools remaining for upgrade   |
| Sole Source Letter                              |        | Sole Source letter completed<br>Work Completed to date invoiced.<br>Remaining work is over \$100k will need to go to BOA |
| Fair Haven                                      |        | • In Process   |
| Kathrin Brennan                                 |        | • In Process   |



| School Name / Program / Building: |        |                         | All Schools  |  |  |  |  |
|-----------------------------------|--------|-------------------------|--|--|--|--|--|
| Project Name :                    |        |                         | Building Management System Upgrades to Honeywell Tridium |  |  |  |  |
| Project Assig                     | gned t | o:                      | Facilities Team, COO Office                              |  |  |  |  |
| In Pro                            |        | On Going                | Waiting on Others Project Status                         |  |  |  |  |
| Delay                             | ed     | Material on Order       | Out for RFQ/RFI/RFP/Bid                                  |  |  |  |  |
| Stopp                             | ed     | Awaiting Contract Appro | proval from Corporation Council                          |  |  |  |  |
| Comp                              | leted  | Awaiting Approval F&O   | O / BOE / BOA  |  |  |  |  |

| Task           | Status | Comments |
|----------------|--------|----------|
| Mauro Sheridan |        |          |
| Hillhouse      |        |          |
| Wilbur Cross   |        |          |
| Beecher        |        |          |
| Sound          |        |          |
| Jepson         |        |          |



| School Name / Program / Building: |                      |  | All Schools   |                             |  |                         |                |  |
|-----------------------------------|----------------------|--|---|-----------------------------|--|-------------------------|----------------|--|
| Project Name :                    |                      |  | CO2 Sensor Upgrade/ Repair / Replace                |                             |  |                         |                |  |
| Project                           | Project Assigned to: |  |   | Facilities Team, COO Office |  |                         |                |  |
|                                   | In Progress          |  | On Going  |                             |  | Waiting on Others       | Project Status |  |
|                                   | Delayed              |  | Material on Order                                   |                             |  | Out for RFQ/RFI/RFP/Bid |                |  |
|                                   | Stopped              |  | Awaiting Contract Approval from Corporation Council |                             |  |                         |                |  |
|                                   | Completed            |  | Awaiting Approval F&O / BOE / BOA                   |                             |  |                         |                |  |

| Task                               | Status | Comments |
|------------------------------------|--------|----------|
| Facilities Evaluating Other Sights |        |          |
| Со-Ор                              |        |          |
| Mauro Sheridan                     |        |          |
| King Robinson                      |        |          |
| Betsy Ross                         |        |          |
| Jepson                             |        |          |
|                                    |        |          |

Mauro Sheridan

### Project Planning & Status Worksheet



| School Name / Program / | Building:  | District   |  |  |  |
|-------------------------|--|--|--|--|--|
| Project Name :          |  | Domestic Hot Water Boilers   |  |  |  |
| Project Assigned to:    |  | Facilities Team, COO Office  |  |  |  |
| Delayed<br>Stopped      | On Going<br>Material on Order<br>Awaiting Contract Appr<br>Awaiting Approval F&O | Waiting on Others Out for RFQ/RFI/RFP/Bid roval from Corporation Council / BOE / BOA |  |  |  |
| School                  | Status   | Comments   |  |  |  |
| Lincoln Basset School   | • 1  | IES engineering firm has developed specifications                                    |  |  |  |
| Bishop Woods            | • 11   | IES engineering firm has developed specifications                                    |  |  |  |

• In design phase

• Preparing Bid Documents



| School         | School Name / Program / Building: |  |   | Sound School, Foote Building |  |                         |                |  |
|----------------|-----------------------------------|--|---|------------------------------|--|-------------------------|----------------|--|
| Project Name : |                                   |  | Heating Boiler Replacements & Upgrades              |                              |  |                         |                |  |
| Project        | Project Assigned to:              |  |   | Facilities Team, COO Office  |  |                         |                |  |
|                | In Progress                       |  | On Going  |                              |  | Waiting on Others       | Project Status |  |
|                | Delayed                           |  | Material on Order                                   |                              |  | Out for RFQ/RFI/RFP/Bid |                |  |
|                | Stopped                           |  | Awaiting Contract Approval from Corporation Council |                              |  |                         |                |  |
|                | Completed                         |  | Awaiting Approval F&O / BOE / BOA                   |                              |  |                         |                |  |

| Task  | Status | Comments  |
|---|--------|---|
| Hillhouse Has 3 Boilers Boilers are past serviceable life New boiler will be ordered. Approximately a one year lead time. |        | <ul> <li>IES to develop bid specifications</li> <li>One boiler to run building down to 20 degrees.</li> <li>Need to install valves to separate 2 of the boilers</li> <li>Valves have 16 week lead time ordered 15 weeks ago</li> <li>Waiting for agreement approvals</li> </ul> |
| Wilber Cross  |        | IES to develop bid specifications.  |
| Nathen Hale   |        |   |
| Ross Woodward   |        |   |
| Lincoln Basset  |        |   |
| Clarence Rogers   |        |   |
| Daniels   |        |   |



| School Name / Program / Building: |                                 | District              |                                   |       |                       |                  |
|-----------------------------------|---------------------------------|-----------------------|-----------------------------------|-------|-----------------------|------------------|
| Project Name                      | :                               |                       |                                   | Build | ling HVAC System      | Repair & Replace |
| Project Assign                    | ed to:                          |                       |                                   |       | Facilities Team,      | COO Office       |
| In Progre                         | ess                             | On Going              |                                   |       | Waiting on Others     | Project Status   |
| Delayed                           |                                 | Material on Order     |                                   |       | Out for RFQ/RFI/RFP/B | id               |
| Stopped                           | Stopped Awaiting Contract Appro |                       | roval from Corporation Council    |       |                       |                  |
| Complet                           | ed                              | Awaiting Approval F&O | Awaiting Approval F&O / BOE / BOA |       |                       |                  |

| Task  | Status          | Comments  |
|---|-----------------|---|
| Beecher     Chiller Failure     Chiller Replacement Required                            | Capital Funding | Tucker Mechanical who is our HVAC provider is providing specifications for replacement. |
| <ul><li>Hillhouse</li><li>Chiller replacement</li><li>Water Tower Replacement</li></ul> | Planned Work    |   |
| Cross     Chiller Replacement     Water Tower Replacement                               | Planned Work    |   |
| District HVAC systems conditions assessment. What systems are at end of life.           | Planned Work    | Facilities and Tucker Mechanical  |



# School Infrastructure Project Planning



| School Name / Program / Building: |                         | District                         |  |  |  |
|-----------------------------------|-------------------------|----------------------------------|--|--|--|
| Project Name :                    |                         | Bottle Fill Stations             |  |  |  |
| Project Assigned                  | to:                     | Facilities Team, COO Office      |  |  |  |
| In Progress                       | On Going                | Waiting on Others Project Status |  |  |  |
| Delayed                           | Material on Order       | Out for RFQ/RFI/RFP/Bid          |  |  |  |
| Stopped                           | Awaiting Contract Appro | roval from Corporation Council   |  |  |  |
| Completed                         | Awaiting Approval F&O   | D / BOE / BOA                    |  |  |  |

| Task                            | Status | Comments  |
|---------------------------------|--------|---|
| Install of Bottle fill Stations |        | <ul> <li>All bottle fill stations received have been installed</li> <li>10 Schools have 2 stations installed</li> </ul> |
|                                 |        |   |
|                                 |        |   |
|                                 |        |   |
|                                 |        |   |
|                                 |        |   |



| School Name / Program / Building:     |   | District  |  |  |
|---------------------------------------|---|---|--|--|
| Project Name :                        |   | Fire Sprinkler System Maintenance   |  |  |
| Project Assigned to:                  |   | COO Office  |  |  |
| In Progress Delayed Stopped Completed | On Going  Material on Order  Awaiting Contract Ap  Awaiting Approval F8 | Waiting on Others  Project Status  Oproval from Corporation Council  &O / BOE / BOA |  |  |
| School                                | Status  | Task / Comments   |  |  |
|                                       |   |   |  |  |
|                                       |   |   |  |  |



| School Name / Program / Building:           |          | District   |                                  |                        |                |
|---|----------|--|----------------------------------|------------------------|----------------|
| Project Name :                              |          | Wa   | Water Distribution Booster Pumps |                        |                |
| Project Assign                              | ed to :  |  | Facilities                       |                        | es             |
| In Progre<br>Delayed<br>Stopped<br>Complete |          | On Going Material on Order Awaiting Contract from Awaiting Approval F&O  | ·                                | Waiting on Others      | Project Status |
| Task  | Status   |  |                                  | Comments               |                |
| Daniels School                              | Feb 2022 | <ul> <li>Booster Pump no longer providing enough water pressure to school</li> <li>Out to bid Being awarded</li> <li>F&amp;O Approved</li> <li>BOE Approved</li> <li>Awaiting Contract from Corporation Council</li> </ul> |                                  |                        |                |
| Mauro Sheridan                              | Feb 2022 | Booster Pump no I  | onger providing enou             | gh water pressure to s | chool          |

Out to bid Being awarded

• Awaiting Contract from Corporation Council

F&O ApprovedBOE Approved



| School Name / Program / Building: |                               | District   |                   |                |  |
|-----------------------------------|-------------------------------|--|-------------------|----------------|--|
| Project Name :                    |                               |  | Sidewalks & Par   | king Lots      |  |
| Project Assigned                  | to:                           |  | Facilities        | S              |  |
| In Progress Delayed               | On Going<br>Material on Order |  | Waiting on Others | Project Status |  |
| Stopped<br>Completed              |                               | Awaiting Contract Approval from Corporation Council  Awaiting Approval F&O / BOE / BOA |                   |                |  |

| Task   | Status                     | Comments |
|--|----------------------------|----------|
| <ul> <li>Hillhouse</li> <li>Repair damaged parking lot in rear of building by generator</li> </ul> | Planned/<br>Not<br>Started |          |
|  |                            |          |
|  |                            |          |
|  |                            |          |
|  |                            |          |
|  |                            |          |



| School Name / Program / Building:     |  | District  |  |  |
|---------------------------------------|--|---|--|--|
| Project Name :                        |  | Swimming Pool Maintenance & Repairs   |  |  |
| Project Assigned                      | to:  | Facilities |  |  |
| In Progress Delayed Stopped Completed | On Going  Material on Order  Awaiting Contract from  Awaiting Approval F&O | ·   |  |  |

| Task  | Status | Comments           |
|---|--------|--------------------|
| <ul> <li>Career School</li> <li>Pumps no longer Serviceable</li> <li>Sand Filter media needs to be replaced</li> </ul>  |        | Awaiting RFP award |
| <ul> <li>Conte School</li> <li>Pool was inspected by engineering firm for cracks in foundation. Found to be safe. Pool leaking into mechanical space under pool.</li> <li>Pool liner recommended</li> <li>Filter sand media needs to be replaced</li> </ul> |        | Awaiting RFP award |
| <ul><li>Cross</li><li>Acid wash and ragout pool tile</li></ul>  |        |                    |



| School Name / Program / Building:     |  | District   |  |  |
|---------------------------------------|--|--|--|--|
| Project Name :                        |  | Swimming Pool Maintenance & Repairs                          |  |  |
| Project Assigned                      | to:  | Facilities   |  |  |
| In Progress Delayed Stopped Completed | On Going  Material on Order  Awaiting Contract Appro | Waiting on Others  oval from Corporation Council / BOE / BOA |  |  |

| Task  | Status | Comments |
|---|--------|----------|
| <ul><li>Hillhouse</li><li>Acid wash and re-grout pool area tile</li></ul> |        |          |
| Martinez School     Removal and replacement of dehumidification system    |        |          |
|   |        |          |
|   |        |          |
|   |        |          |



| School Name / Program / Building:     |  | District  |                |
|---------------------------------------|--|---|----------------|
| Project Name :                        |  | Playgrounds Inspection Maintenance & Repair                 |                |
| Project Assigned to:                  |  | Facilities  |                |
| In Progress Delayed Stopped Completed | On Going  Material on Order  Awaiting Contract Appro | Waiting on Others oval from Corporation Council / BOE / BOA | Project Status |

| School   | Status  | Task / Comments                         |
|--|---------|---|
| <ul> <li>Edgewood</li> <li>Entire playground upgrade/redesign</li> <li>Problems with <ul> <li>tree roots</li> <li>Flooding and drainage</li> <li>Grass not growing in areas</li> </ul> </li> </ul> |         | Working with city architect on redesign |
| Annual Playground inspection to be scheduled for summer  | Planned |   |
|  |         |   |
|  |         |   |
|  |         |   |
|  |         |   |